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NEXT IAS

GS MAINS ADVANCED COURSE 2024

(To be filled by candidate)

TEST CODE : GSMAC2404 **Test No. : 0**

Name of Candidate: ANUPAM YADAV .....Mobile No. ....

Roll No. : GSMACT24A1279 ..... Start Time 07:00 ..... End Time 10:00

Date of Examination: 13/08/2024 ..... Medium : English [Y] Hindi [ ]

Q. No.	Maximum Marks	Marks Obtained
1. A	10	
1. B	10	
2. A	10	
2. B	10	
3. A	10	
3. B	10	
4. A	10	
4. B	10	
5. A	10	
5. B	10	

Q. No.	Maximum Marks	Marks Obtained
6. A	10	
6. B	10	
6. C	10	
7.	20	
8.	20	
9.	20	
10.	20	
11.	20	
12.	20	
Total Marks: 250		

GRAND TOTAL - ...../ 250 EVAL CODE: ..... EVAL DTE: .....

GENERAL INSTRUCTIONS

1. Immediately on receipt of the QCA booklet, please check that this QCA booklet does not have any misprint or torn or missing pages or items, etc. If so, get it replaced by a fresh QCA booklet.
2. Candidates must mention all relevant details like Name, Email, Roll No, Mobile, etc. in the space allocated.
3. Candidate is expected to attempt all 12 questions within the given timeline.
4. Answers must be written in the medium authorized at the time of admission.
5. Candidates must write answers for the specific question under the respective question itself. Any answer written outside the space allotted may not be given credit.
6. Please write neatly. Avoid illegible writing.
7. Do not write/mark irrelevant matters in the QCAB.

सामान्य निर्देश

1. QCA पुस्तिका प्राप्त होने पर कृपया तुरंत जांच लें कि इस QCA पुस्तिका में कोई पृष्ठ या सामग्री आदि गलत छपी हुई या फटी हुई या गायब तो नहीं है। यदि ऐसा है, तो इसे एक नई QCA पुस्तिका से बदल लें।
2. अभ्यर्थियों को सभी प्रासंगिक विवरण जैसे नाम, ईमेल, रोल नंबर, मोबाइल नंबर आदि का आवंटित स्थान पर उल्लेख करना होगा ।
3. अभ्यर्थियों से अपेक्षा की जाती है कि वह आवंटित समय-सीमा के भीतर ही सभी 12 प्रश्नों के उत्तर-लेखन का प्रयास करें।
4. प्रत्येक उत्तर, प्रवेश के समय चुनी गयी भाषा के माध्यम में ही लिखे जाने चाहिए।
5. अभ्यर्थियों को विशिष्ट प्रश्न के उत्तर संबंधित प्रश्न के नीचे ही लिखने होंगे। आवंटित स्थान के बाहर लिखे गए किसी भी उत्तर को क्रेडिट नहीं दिया जाएगा।
6. कृपया साफ-सुथरा लिखें। अपठनीय लेखन से बचें।
7. QCAB में अप्रासंगिक तथ्यों को न लिखें / न ही चिह्नित करें।

REMARKS: .....

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Student Concerns / Query	Evaluator's Feedback / Response
1	1 .....
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2	2 .....
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3	3 .....
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MARKING SCHEME *

Marks Per Ques	Below Average	Average	Above Average
10 Marks	Below 3.00	3.00 - 3.75	4.00 and above
15 Marks	Below 4.50	4.50 - 5.75	6.00 and above

* Subject to change without prior notice.

IMPORTANT QR CODES

Topper's Copy

Common mistake and Correct Filled QCAB

Copy Scanner App

Next IAS Test Centre Location

MACRO COMMENTS

The Purpose of evaluation@nextias.com is to provide constructive suggestions on 'How to improve Answer Writing and thereby score better marks.

STRENGTHS OF THE CANDIDATE

AREAS OF IMPROVEMENT

IMPROVEMENT SUGGESTIONS

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Q. 1(A)

In the times of cave-man, feelings evolved to make quick descision making. Eg: 'Fear' could save from being killed by wild animals. Feeling of 'Love' bould bould

Impact of feeling on ethical descision:

1) Empathy and Compassion could make us to act towards alliviating the suffering of others.

Eg: Kailash Satyarthi compaign of Bachpan Bachao has deeply connected with feelings.

2) Kindness help us to understand other's ~~pain~~ pain and be considerate towards them.

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Eg: Policies towards weaker sections could only be passionately implemented if we have kindness towards them.

However, some emotions and human feelings could cloud our judgement and lead to irrational decision making.

Eg Anger could compell one to take short sighted route

Hatred could blind us to see the person or policy holistically

Emotional intelligence is integral quality needed to balance the emotions and use them to one's advantage.

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इस हाशिए में केवल प्रश्न संख्या लिखें।
Only write question number in this margin

Specimen Booklet

UPSC

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Candidate must adhere to the word limit specified in the question.
Any page or portion of the page left blank must be clearly struck off.

उम्मीदवारों को इस हाशिए में नहीं लिखना चाहिए।
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Q. 1(B)

Ethics Management is practice of ensuring taking ethical decisions. In case of dilemma, trying to be ethical as far as possible.

Ethics Mangement by public officials:

1) On day to day basis, public officials have to make hard decisions like
   - where to allocate limited budget?
   - where to give more attention in short span of time?

In this context, they face ethical question as when they took one decision, something other is compromised. Thus they have to resort to ethics management similar to managing budget, people or policies.

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Need of Code of Ethics & Conduct

- Act as source of Ethical Guidance
- Helps in Quick decision making
- Helpful in Ethics Management
- Act as guidney light
- Avoids dilemma situation

However, only code of ethics and code of conduct is not suffecent for managing ethics at workplace, as always some moral issue arises, that is beyond their scope, Or some time conflict between two value might arise

Other things needed
- Citizen Charter
- Expert Advice
- Wisdom of seniors
- Compassion
- Passion towards public service

Expertise

A blend of these with code of ethics & conduct is helpful in decision making

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Q. 2A

Traditional ethics comes from the philosophies of deontology, consequentialism, virtue ethics etc, which emphasis on fairness, justice and giving one's dues.

Care ethics on the other hand also give due importance to connection, feeling of being valuable and promoting care

Eg: Nurse caring patient
Children taking care of elderly

Role of traditional ethics in public services:

1) It ensure equality, equity and justice in society.
2) It ensure inter-group parity and corrects historical injustices.
3) Help in policy making and budgetary allocation.

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Eg: Affirmative Action policies, Rights of persons with disabilities Act

Role of care ethics

1) It ensures the human dignity is not only protected, but person also feels that.

Eg: Parents feeling loved when children take due care of them. Similarly when State take due care of citizens, it enables feeling towards nation and society. It builds social trust in country.

Eg: Gratefulness expressed by persons rescued from recent Landslide disaster in Kerala to security forces.

My position: A blend of traditional and care ethics is suitable way-out. Just not only ensuring fairness but feeling of acceptance is also needed.

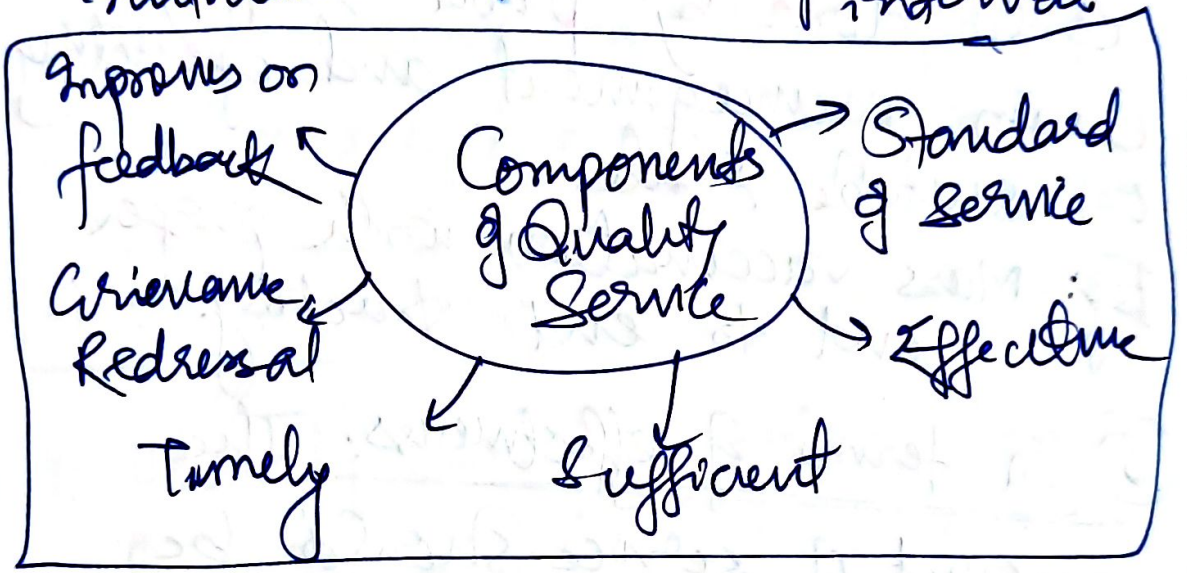
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Q. 2B

Quality in service delivery means that certain Standards are met such as- Goodness, effectiveness, timeliness etc.

Eg: In PDS, supply good quality food grain, sufficient and nutritious and on regular time interval.



Ways and Means to ensure quality service:

(1) In terms of Efficiency: for service being efficient, it should meet the required need of people

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and should be given in due time

Eg: Proper primary health care and regular screening for likely diseases.

② In term of economy: The cost of service should be less. This could done by proper supply chain management and operating on suitable scale

Eg: Mass vaccination with proper end to end tracking

③ In terms of effectiveness: The amount of service should be sufficient and on time

Eg National Food Security Act, MGNREGA (on demand)

Quality of service delivery could to ensured by following Servoffam Model as suggested by II ARC

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Q 3(A)

Public Service attitude means the inclinations of an officer towards serving the public and performing his/her duties.

Eg: If a public servant has positive attitude towards public service, he/she will often follow the principle of supererogation to serve public

Attitude Biases

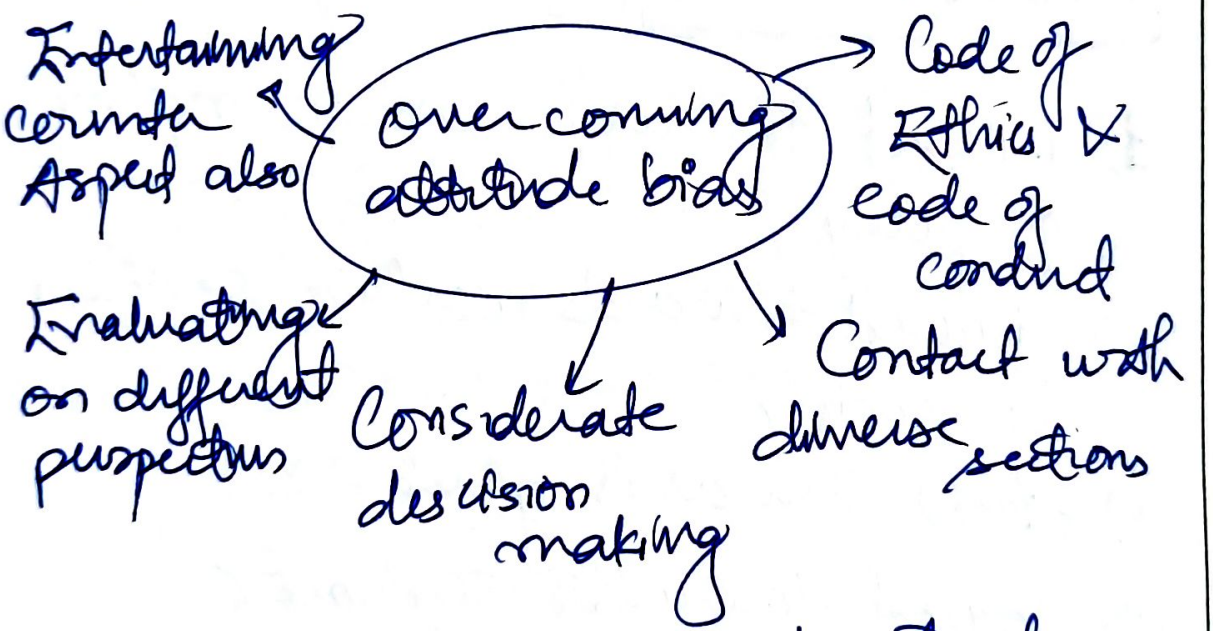
1) Biased towards certain nature of policy
2) Biased towards certain sections of society.
3) Biased towards gender
4) Biased towards region or culture
5) Biased towards certain style of work culture

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All these biases could impact field decision making policy implementation and in dealing with different sections of society he/she may show varying level of commitment.

Eg: If officer is not giving due importance to environment he may be apathetic towards implementing such policy.



Impartiality and objectivity are important aspects for just public service delivery.

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Q 3(B)

Mahatma Gandhi intends to say that God is one and all religions lead to same god. The ethical foundations of all religions is more or less same like service to mankind, compassion, justice etc.

Religion harmful to moral life:

Certain religious belief might make one intolerant and act unethically

Eg: Believing one's religion is supreme and considering non religions as unethical

Religions necessary to moral life:

Most of religions have strong moral foundations

Eg: Service to men & service to God, helping others etc.

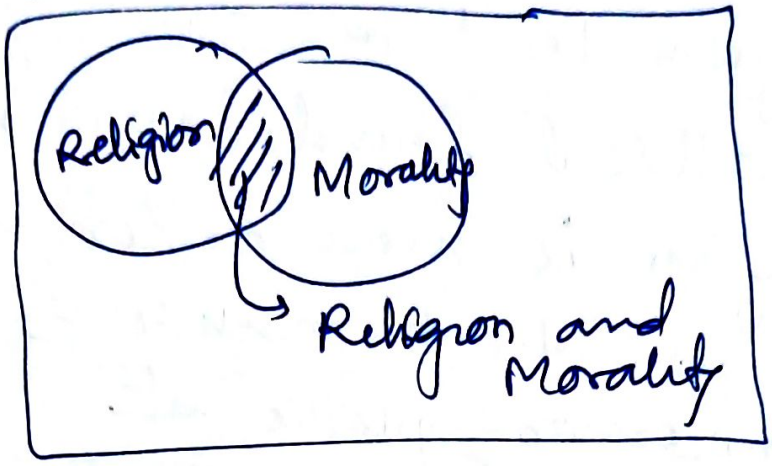
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Relationship between region and Morality – My position:



In my opinion, religions have certain moral aspects and certain immoral aspects

With time some form of obsoleteness comes to all religions, thus, what was moral before becomes immoral today.

Eg: Hating homosexuals.

So, there is continuous need of religious reforms to keep evolving with changing society.

Eg: Bhakti movement tried to expunge various wrong things.

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Q. 4A

philosophers like Milton Freedman, Friedrich A. Hayek, Adam Smith belief that profit maximization is only ethical things for businesses.

By doing so, they contribute in job creation, pay taxes and also serve public needs by providing goods and servics. Hence, it is ethical act. And they should not be expected to do other activities.

If businesses do not engage in CSR activities, they can use this for further profit maximization, leading to new job and more taxes to government.

However, in my opinion, the businesses should not worry

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only about Share holders but also take care of their Stakeholders.

Stake holders comprise customers, supplies, society, neighbourhood too.

Ethical foundations of CSR:

1) Bussinesses benefit from peace and law and order in society, hence, they should directly contribute back to society.

2) CSR created indirect advertisement and also high recall value, thus, boosting profits.

3) CSR creates goodwill, ensuring long term sustainability of bussiness.

CSR Activities are in line with what Bill Gates called creative Capitalism or Ethical capitalism.

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Q. 4B

Tyaga, Seva, Danam, Damah are important values in Hinduism, are part of cardinal values of Sikhism and Buddism.

Tyaga means giving up or sacrificing. It is relevant in todays civil services as a civil servant must sacrifice personal comfort for the public.

Even give it up campaign about LPG cylinder is inspired from this.

Seva embodies the public service attitude and spirit of service is sine qua non for civil services & public services

Eg: Covid warriors working in covid times.

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Daanam means giving part of wealth for welfare of others. It could be important for building good will
Eg: India's recent aid to Maldives.

Damah is very important value for ~~ensuring~~ resisting temptations and not swayed by materialism. It is also needed for ~~for~~ saving from taking rash decisions. Hence, important value for public services

Eg: A traffic policeman patiently guiding traffic, A police officer dealing with agitating crowd.

Thus, these values are still important for public services.

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Q. 5A

Conflict among interests or conflict of interest may arise due to divergent interest of self vs organisation; organisation vs society.

Eg: A company intent may be in short term profit but it may be built on environmental damage (social loss).

Similarly, exporting weapons may lead to profit for company but could lead to large wars by those weapons used. (Against humanity interest).

Conflict among various Authority

This may occur due to overlapping jurisdiction or ambiguous legal provisions.

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Eg: Ambiguity situation over ultimate authority over executive powers lead to court cases in case of NCT of Delhi.

In case of child rape victim, if she should go to human rights commission or women rights commission or child rights commission.

The case of telecom duopoly should be dealt by competition commission or telecom regulatory authority.

Conflict of interest is more of the ethical question, where as conflict of authority is more of legal or procedural question.

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Q. 2B

Very ~~often~~ often public servants have to face situation of uncertainties, ambiguity and paradoxes, as world is constantly changing and there is not fix rules, regulations or ~~parad~~ precedent for everything.

This may result in timidity or withdraw of civil servants from handling situation headon.

Eg: Policy paralysis often witnessed in various situations.

Role of inner courage

In such situation, inner courage or courage of convictions comes to rescue

As rightly said courage is foundation of all moral values. It

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enables one to do right, when one knows what is right

Courage is essential to face the situation and not run from it

Eg: When an administrator has to take action on famous politician in power, one need inner courage

One need inner courage to advocate for marginalised when opinions are not full established.

A police officer need courage to venture into unknown territory to quell violence

Eg Ajit Doval role in quelling Kerala riots in his early days of career.

Thus, courage helps to deal with uncertainties, unambiguities and paradoxes.

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Q 6(A)

"Service to man is service to the god."

The true meaning of life according to Adam Smith is to live for others. It is to put restrain on our selfish desires and give pathway to the public good.

Adam Smith is saying to nurture to what Sigmund Freud called 'Super Ego' and Rousseau called 'General Will'.

This principle is very important guiding light for the public servants, as they should not seek personal comfort and ease but work for the

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larger public good.

This views are in line with the principles enshrined in Sikhism by Guru Nanak.

Socrates Ideal Man and Plato's philosopher king matures this aspect of personality as mentioned by Adam Smith

In the present times when corruption plagues society, selfishness of nations endangers ~~to~~ planet future due to climate change, we should give due ~~do~~ heed to the wisdom of Adam Smith

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Q.
GB

Virtue is when values become ingained in our personalities.
True Virtue is being ethical
Power is only a means.
How this power will be used and for which purpose determine weather ist is ethical or unethical.

If it is used for ~~et~~ virtous purposes, it is ethical, if used for un-virtous purposes, it is vice.

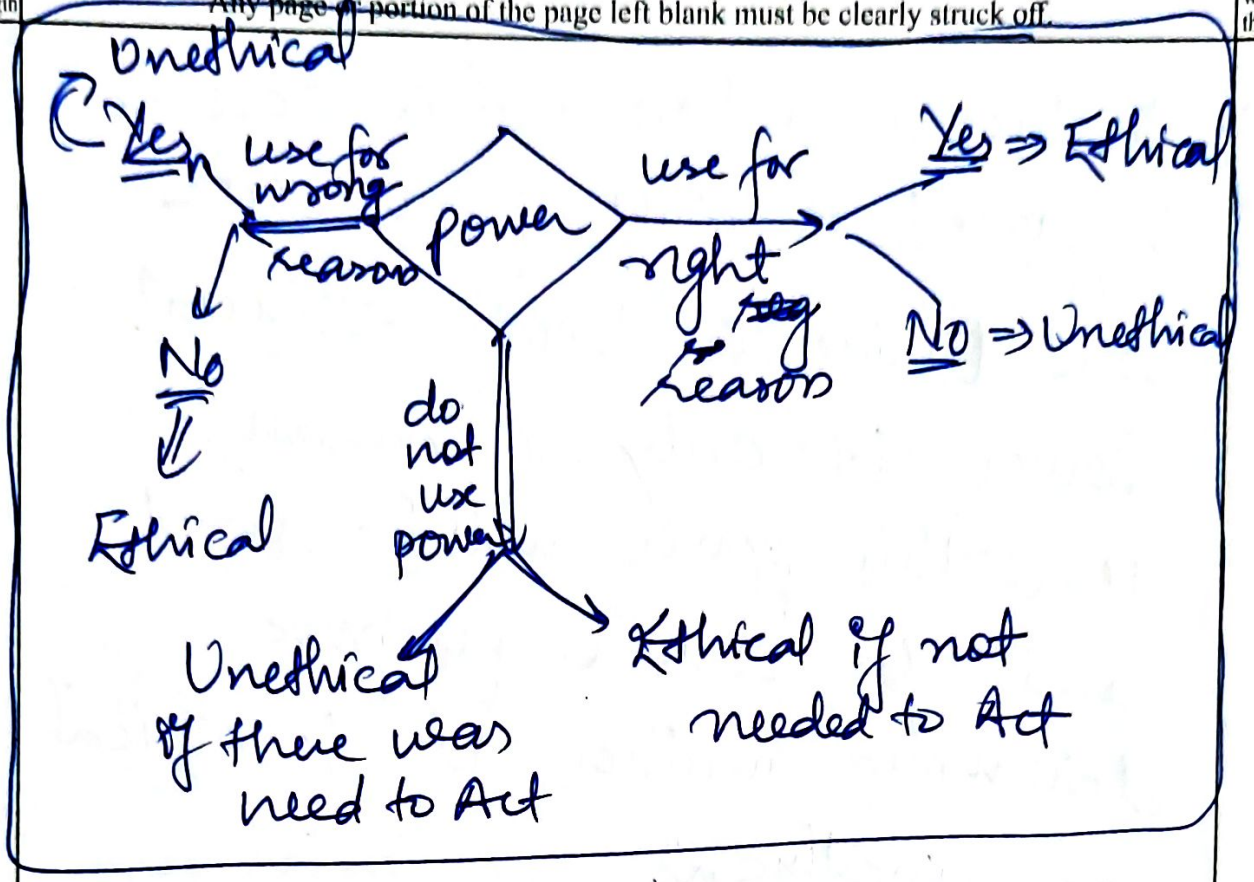
Hence, how and when we use power, and why we use and why we denot use decides what is ethical or unethical in context of exercise of power.

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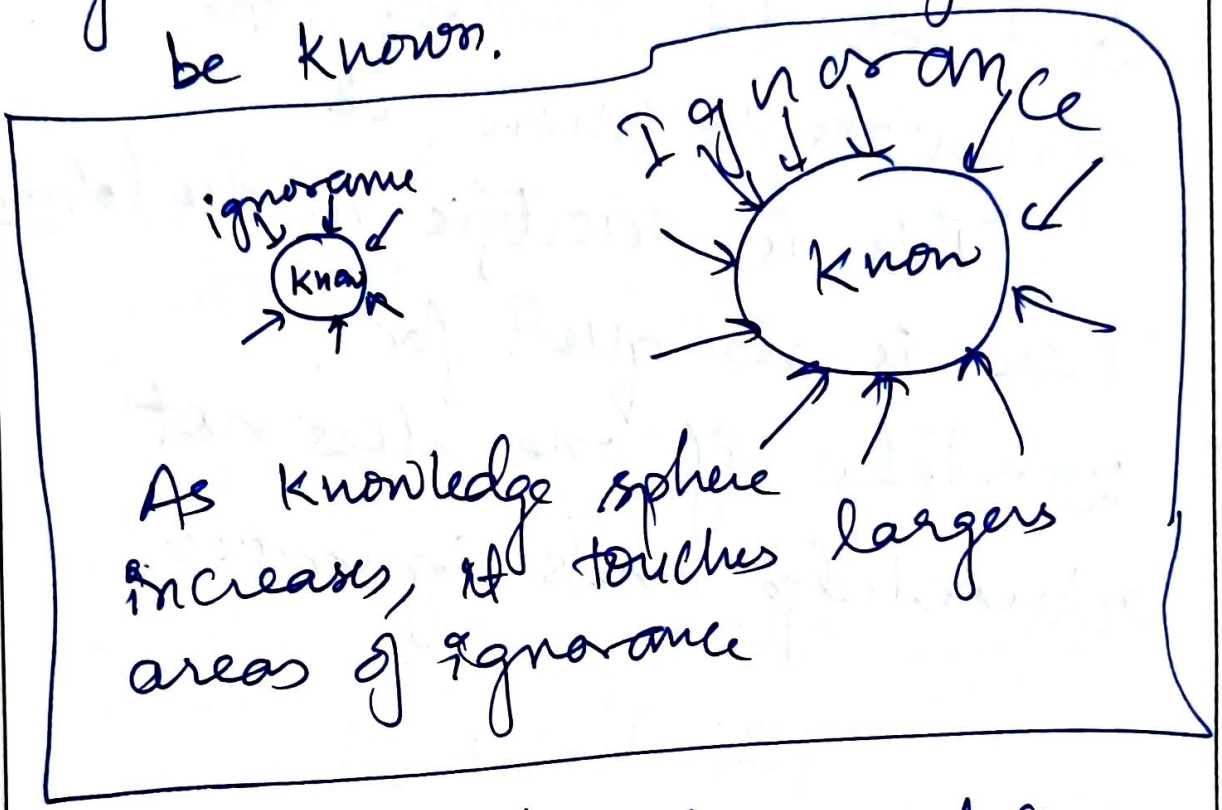
As rightly said, with great power comes great responsibility. Hence, power must be used or not used, should be guided by just reasons.

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Q. 6 (c)

As, one's knowlege sphere grows one got to know more all the greater unknown to be yet to be known.



As knowledge sphere increases, it touches largers areas of ignorance

Hence, Socrates is correct in his assertion that knowing what one doesn't know is the sign of intelligence.

In the limitless world, only a fool can claim to know all.

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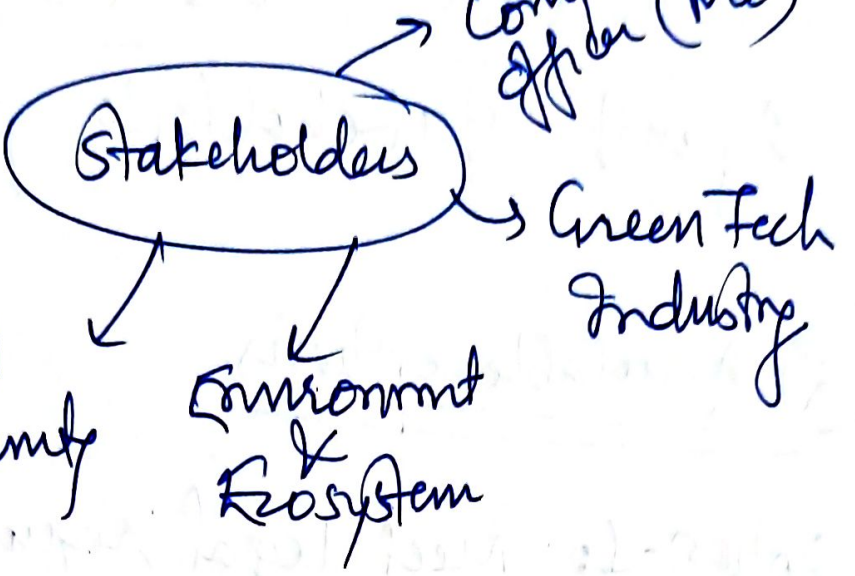
Most of the disconcerns happen when humans acknowledged what he does not know and ~~tho~~ ~~tho~~ then ~~th~~ take endeavours to know it.

This is scientific methodology There is no quest for knowledge if one does not acknowledge one's ignorance

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Case-study - 1



(1) Ethical Issues and Dilemma:

1) The principle of Stewardship is under threat especially by company that claims to be environmentally sustainable

2) Law vs Ethics - meeting technical criteria but not adequate

3) Adequacy of laws - Insufficient legal standards

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4) Profits vs Environment & Health of locals - Agand Stakeholder's principles

(2) Available options

Option-1: Meet legal requirements and continue with project

Merits	Demerits
1) Nothing wrong as per law	1) Against ethics (damage to environment)
2) Compliance of standards assured	2) Damage to locals health
3) Profits to company	3) Long term protest against company, may endanger company operations.

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Options 2: Take extra needed measures to eliminate negative impacts

Merit	Demerit
1) According to stewardship and trusteeship principles	1) Cost overrun to company
2) Environmentally sustainable	2) Reduced profitability
3) Trust of locals	3) Question from management about extra expenditure

(3) My chosen course of Action

(1) I will inform magument about issue and take due care to comply not only legal standards but also additional requirements to ensure that

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waste does not endanger health of locals or environment.

This will be in line with environmental stewardship and trusteeship principles.

(2) I will make a report to the government to strengthen the technical requirements.

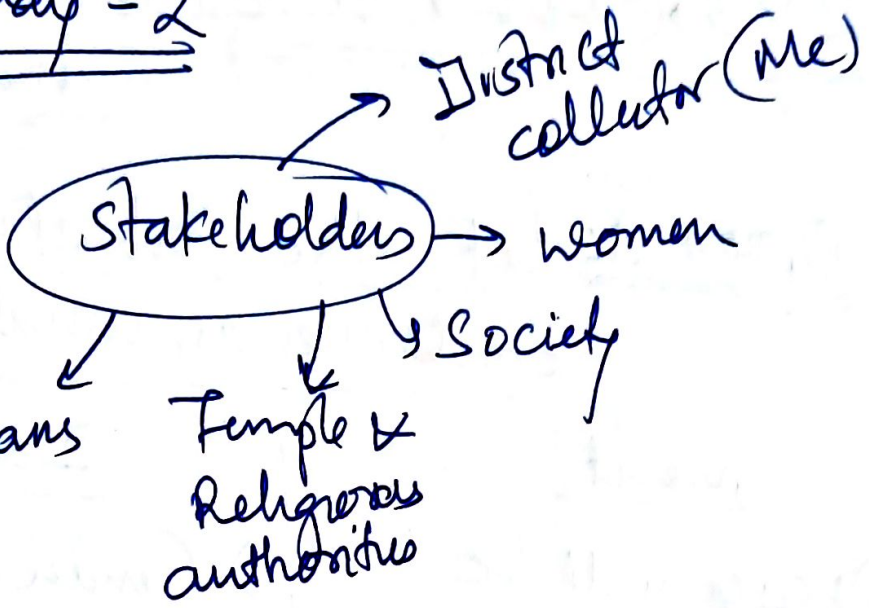
(3) I will request our client to raise the tender amount in light of extra cost, however, even if they do not agree I will complete the project ~~work with do~~ in due time.

Through this, I will not only display professional competence but also give due care to social & environmental ethics.

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Case Study - 2



1. Administrative & Ethical issues involved

1) Customary morality vs Constitutional morality
2) Law vs Custom
3) Gender Equality vs Religious Rights
4) Managing communal tensions & maintaining harmony
5) Promoting gender equality in traditional society
6) Selfish vote bank politics

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2 & 3 ⇒ (Option available & critical analysis)

Option 1: Let the situation continue as usual

Merit	Demerit
1) Peace will be maintained	1) Gender equality and constitutional morality related
2) No communal disharmony	2) I will be failed to fulfil my duty & uphold my conscience
3) Traditions respected	

Option 2: Enable women to participate under police protection

Merit 1) Gender equality upholded
2) Constitutional rights put to effect

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3) As per my progressive belief

Element

1) May lead to social unrest
2) Religious polarisation & communal politics.
3) Distrust on administration and not long term social change as ~~not~~ police will always can not ensure women safety all times

My chosen course of Action

1) I will meet young women and ~~ask~~ them to go to court, citing Sabarimala judgement, and obtain order to participate in religious ceremony.

Thus, I will have legal backing to enforce their participation.

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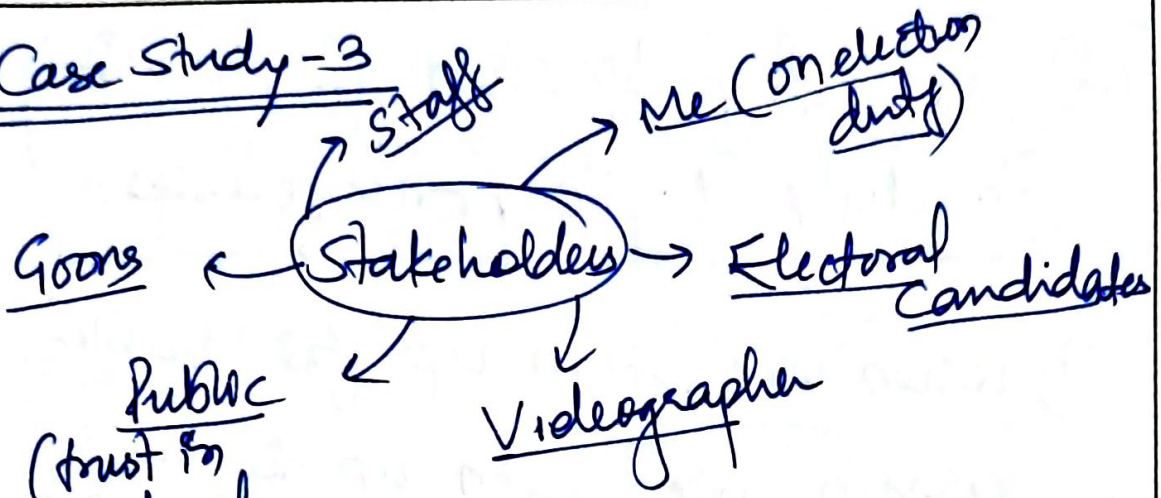
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2) Meanwhile meet temple authorities and try to persuade them.
Given them references of changing taking place in other temples and religious ~~etc~~ scriptures ~~talking~~ mentioning gender equality.
3) Proper security arrangement and re-enforcement
4) Taking ~~off~~ senior officials in confidence
5) Public awareness campaign and social consultation for mass support
6) Ensure women get right to participate in religious ceremony.

By these actions I will uphold constitution and also ensure gender rights are followed. There is urgent need of attitudinal change

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Case Study - 3



(1) Ethical issues involved

1) Violation electoral model code of conduct
2) Electoral mal practices
3) Violence & threatening officer in duty
4) Public trust in system
5) Safety of my Staff
6) Criminalisation of ~~Staff~~ politics

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(2) Ethical justification for devotion to duty despite consequences:

1) When we sign up for public services, we sign up to work in all the situations, otherwise there will be no one to take challenging job!

2) Nature of job itself require some sort of sacrifice. This is done in many of professions like Police, Armed forces etc Therefore, it is expected to be devoted to public duty despite safety issues.

3) Social contract theory expect State to maintain law and

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order and peyform duty.

If I withdraw from duty, it will amount to State withdrawing and this will result breach of public trust & social contract

Eg: Recently, Election Commissioner said, they will conduct elections in Jammu and Kashmir despite ongoing terrorist violence.

(2) Ensuring safety of staff while performing duty

1) It will report the issue to higher authorities and ask for immediate sufficient fore deployment to maintain law and order and prevent mischievous activities.

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2) It will ask concerned videographer to file FIR and ensure that culprits are arrested This will send message to others.

3) file FIR against person who threatened of dire consequences and submit call recording, if available as proof

4) Ensure police protection is available to my all staff

5) Taking local ~~police~~ public in confidence throughout whole electoral process.

By following above, I will ensure I will complete my election duties without endangering the safety of my staff

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Only write question number in this margin

Specimen Booklet

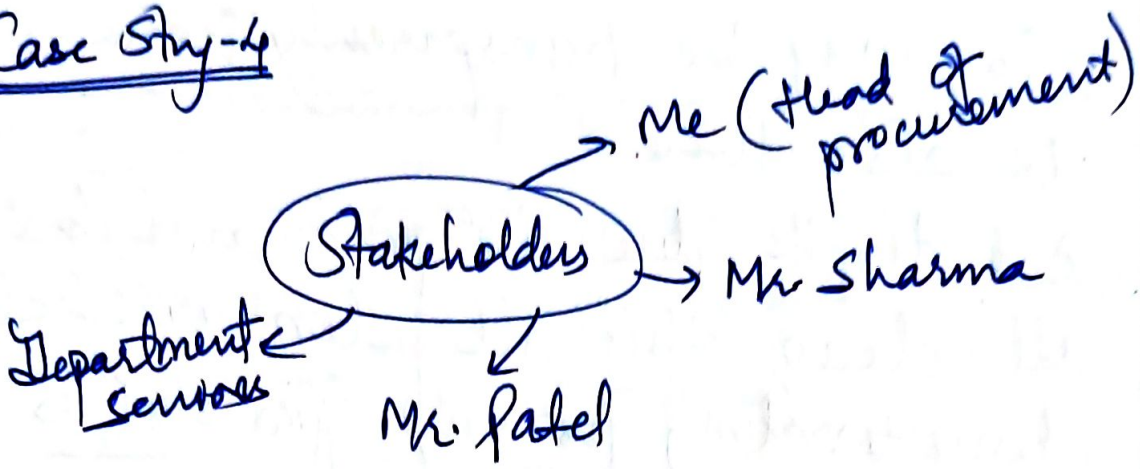
UPSC

For Practice Purpose Only

Candidate must adhere to the word limit specified in the question.
Any page or portion of the page left blank must be clearly struck off.

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Candidates must not write on this margin.

Case Stu-4



(1) Ethical Issues

This case involves potential conflict of ~~issue~~ interest issue.

Since, this was not brought out before awarding contract, it appears as real conflict of interest issue, as familial relations with one of vendors is well known.

Apart ~~ff~~ from conflict of interest issue, justice is not seen to be done, despite it was done.

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So, may be transparency issue is also there.
And, despite due diligence and being all clear, this allegation will be demotivating for my office staff as well.

(2) Relevance of Impartiality and Non-partisanship

Impartiality means take decisions only based on merit of case and keeping aside one's biases, inclinations and interests. It emphasises on objectivity & neutrality. It ensures that justice is not only done, but also seen. It will promote public trust & saves from unnecessary doubts

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and complains.

Non-partisanship advocates for not ~~expressing~~ expressing political opinion or siding with any political party leader or ideology and giving honest advice to political executive This will built public trust, efficiency in system and promotes trust in democratic values.

③ How to avoid such unpleasant situations

1) I should have taken the job.

2) I should have drafted tender best of my abilities.

3) But as soon as I got know that Mr. Sharma is one of bidders, I should have openly

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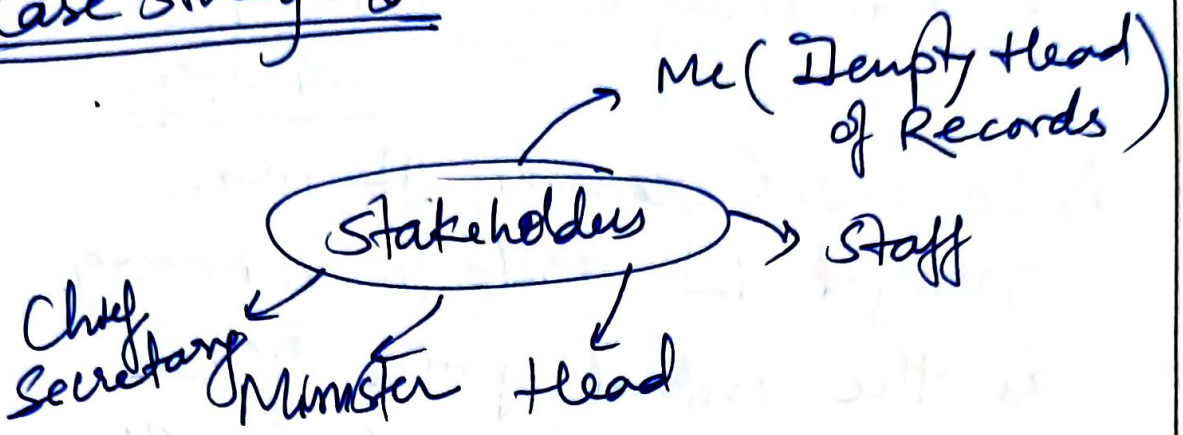
declared the conflict of interest and recused from any involvement in the process of deciding the awarding of contract.

(4) If all the serious and bidding party raise no objection then only in such case decide the award that too with complete transparency and merit.

Justice should not be only done but should be seen to be done as well. However, in the process of being seen as just one should not become unjust to the known ones. Hence transparency and avoiding conflict of interest is golden path.

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Case Study - 5



(1) Administrative & Ethical issues involved in case:

1) Efficiency of Staff
2) Decision to downsize staff with discussing with them or giving any notice to them
3) Lack of sensitivity on the part of Head
4) By passing the chain of command
5) Livelihood vs Cost-cutting measures

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(2) Ethical analysis of writing to minister

1) On moral grounds, It was justified to write to minister, as the intent of the officer here is to save the livlihood of his staff many of whom are old and may not get new job.

However he should have taken his senior (head) in confidence and not violate the chain of command.

This is required to ensure professional discipline in the workplace

Thus, he was morally correct but professionally overstepped the boundary

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He should immediately accept the mistake and apologize to the head

③ Options available

Option-1: Accept transfer order ✗ move to new responsibility

Merit - As per ~~usual~~ bureaucratic procedures
- Punishment for insubordi-nation

Demerit - No one will be there to take care of Staff sympathically

Option-2: Protest against order ✗ Report to high authorities about transfer on moral matter

Merit - Standing for the own Staff

Demerit - Against discipline in office.

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My course of Action.

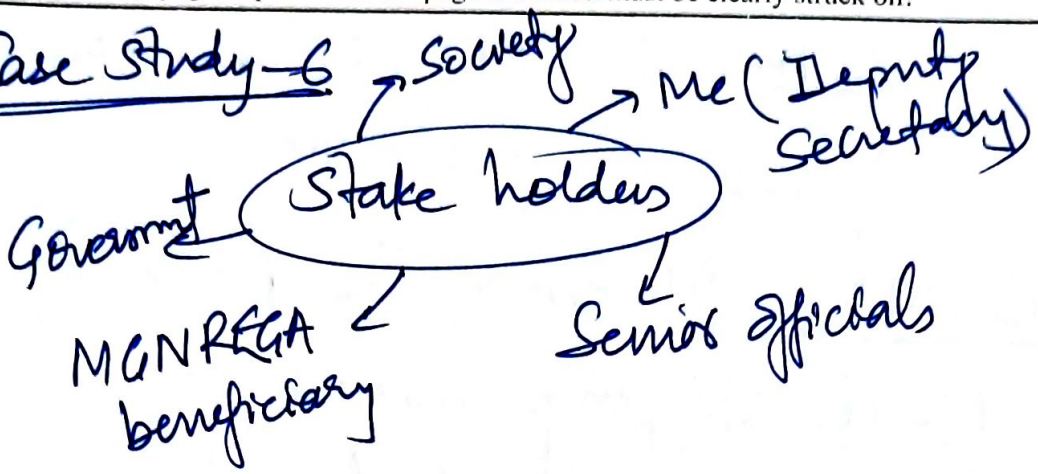
1) I will accept my mistake to not taking Head into confidence
2) I will apologize for it
3) I will accept the transfer and move to new place
4) I will request to head, if favorable reply comes from minister or chief secretary, kindly consider to not demonize the Staff
5) I will talk with Staff before leaving and ask them to give due emphasis on efficiency part

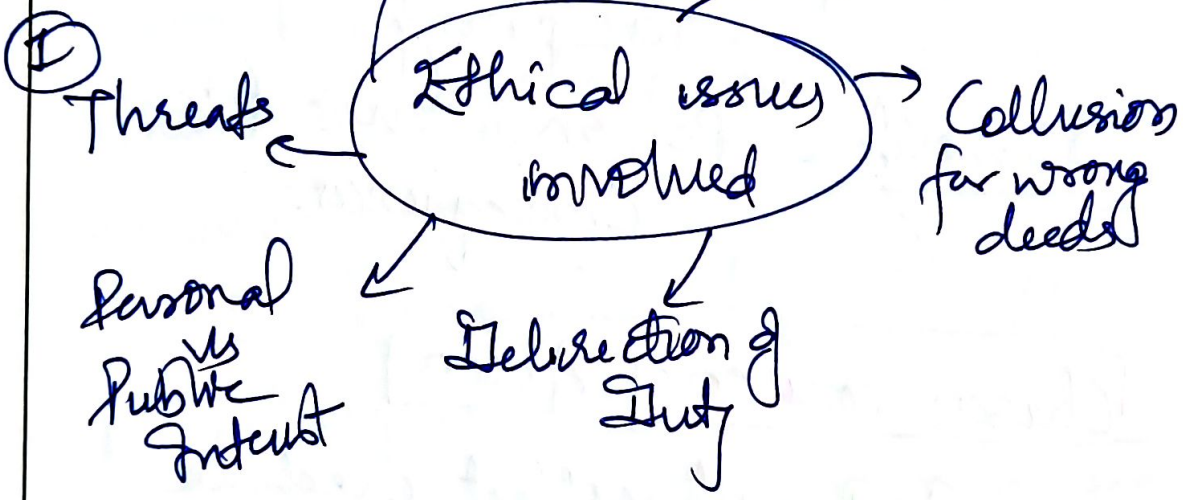
Through this I will be adhering as per office discipline and also displaying compassion towards my Staff

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Case Study-6





(2) (3) Options Available

Option 1: Do not disclose

Merit- No personal threat

Demerit- Corruption will continue

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- Needy will not get benefits
- Against my conscience

Option 2 - Disclose the issue

Merit - Stopping misuse of public fund
- Benefits to needy
- Promote integrity & transparency

Demerit - Personal threat & Consequences.

Chosen course of Action

1) First, I will collect credible evidence & dimension of funds & all the persons involved.
2) I will ask the seniors involved in case to make sure media disclose and

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accept the mistake and face the consequences.

2) In ~~a~~ case they don't do this, I will disclose the issue with proper evidences.

This will ensure that the diversion of public fund is stopped & benefit reaches to them for whom scheme was meant for.

By doing this I will be upholding the principles of integrity and probity in governance I will not worry of personal consequences in performing my duty. I will follow the values of Nishkam Karma without worrying about ~~results~~ personal consequences.

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The nature of job of civil service itself require to be self sacrificing and I shall be ready to make the sacrifice whenever needed.

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